

| Workshop on the Analysis and Management of Energy and Environmental Policy | | | |
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| 13-16 April 2015, Harvard Kennedy School | | | |
| Conducted by the Harvard Environmental Economics Program, in Collaboration with the Enel Foundation | | | |
| <u>Participants</u> | | | |
| First name | Surname | Institution | Position |
| Ana | Aguado | European Distribution System Operators for Smart Grids (EDSO) | Secretary General |
| Jason | Anderson | WWF European Policy Office | Head of European Climate and Energy Policy |
| Laura | Antinarelli | Directorate-General for Electricity Market, Renewables and Energy Efficiency, and Nuclear Energy; Ministry of Economic Development; Government of Italy | Energy Expert |
| Alparslan | Bayraktar | Energy Regulators Regional Association (ERRA) (Turkey) | Chairman |
| José | Casas Marín | Endesa Spain | Director General, Institutional Relations and Regulation, Iberia Networks (Transport, Telecom and Energy) and Climate Change Coordinator |
| Roberta | Di Lecce | Permanent Representation of Italy to the European Union | |
| Monica | Frassoni | European Alliance to Save Energy (EU-ASE) | President |
| Jean-Michel | Glachant | Florence School of Regulation | Director |
| Fernando | Hernández | Spanish Commission for Markets and Competition (CNMC) | Director General for Energy |
| Ján | Hudacký | Committee on Economic Affairs, Parliament of the Slovak Republic | Chairman |
| Bruno | Liebhäber | Centre on Regulation in Europe (CERRE) | Director General |
| Teresa | Luis-Ruiz | European Affairs Function, Enel Group | Focal point for activities related to European Union institutional advocacy |
| Andrei | Marcu | Centre for European Policy Studies | Senior Advisor and Head of the CEPS Carbon Market Forum |
| Giuseppe | Montesano | Enel | Director European Affairs |
| Simon | Müller | International Energy Agency | Analyst, System Integration of Renewables |
| Miroslav | Obert | Ministry of Economy, Slovak Republic | State Secretary |
| Clara | Poletti | Authority for Electricity, Gas, and Water (AEEGSI) (Government of Italy) | Head of Department for the Regulation; Director, Electricity and Gas Markets |

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|-----------|-------------|--|---|
| Alberto | Pototschnig | European Agency for the Cooperation of Energy Regulators (ACER) | Director |
| Francesca | Valente | Enel | Head of Regulatory and Antitrust, Italy |
| Miroslav | Zimmermann | Permanent Representation of the Slovak Republic to the European Union (Brussels) | Energy Attaché |